

# **KILBURN**

**OFFICE AUTOMATION LIMITED**

## **NOTICE OF**

# **44<sup>th</sup>**

# **AGM**



**KILBURN OFFICE AUTOMATION LIMITED**

**CIN: L27106WB1980PLC033140**

**Registered Office: – Vasundhara Building, 2nd Floor Space No. 5 And 6, 2/7,  
Sarat Bose Road, Kolkata, West Bengal-700017  
Email Id: kilburncompliance@gmail.com**

**NOTICE OF THE 44<sup>th</sup> ANNUAL GENERAL MEETING**

**Notice is hereby given that the 44th Annual General Meeting (“AGM”) of the Members of Kilburn Office Automation Limited (“the Company”) will be held on Wednesday, the 31st day of December 2025, at 04:00 P.M., through Video Conferencing (“VC”) / Other Audio-Visual Means (“OAVM”), in compliance with the applicable provisions of the Companies Act, 2013 and the rules made thereunder, to transact the following business:**

**ORDINARY BUSINESS:**

**1. To receive, consider and adopt the audited financial statements of the Company for the financial year ended March 31, 2025, and the reports of the Board of Directors (“the Board”) and auditors thereon**

To consider and if thought fit, to pass the following resolution as an **Ordinary Resolution:**

**“RESOLVED THAT** the audited financial statements of the Company for the financial year ended March 31, 2025, together with the reports of the Board of Directors and Auditors thereon, be and are hereby approved and adopted.”

**2. Re-appointment of Mr. Yogesh Ramniwas Mandhani (DIN: 01691583)**

To consider and if thought fit, to pass the following resolution as an **Ordinary Resolution:**

**“RESOLVED THAT** pursuant to the provisions of Section 152 and other applicable provisions of the Companies Act, 2013 and the Articles of Association of the Company, Mr. Yogesh Ramniwas Mandhani (DIN: 01691583), Non-Executive Director, who retires by rotation at this Annual General Meeting and being eligible, offers himself for re-appointment, be and is hereby re-appointed as a Director of the Company, liable to retire by rotation.”

**3. Re-appointment of Mr. Dipesh Nandkishorji Mandhani (DIN: 06753263)**

To consider and if thought fit, to pass the following resolution as an **Ordinary Resolution:**

**“RESOLVED THAT** pursuant to the provisions of Section 152 and other applicable provisions of the Companies Act, 2013 and the Articles of Association of the Company, Mr. Dipesh Nandkishorji Mandhani (DIN: 06753263), Non-Executive Director, who retires by rotation at this Annual General Meeting and being eligible, offers himself for re-appointment, be and is hereby re-appointed as a Director of the Company, liable to retire by rotation.”

**4. Appointment of Mr. Gaurav Kasat as Whole Time Director**

To consider and if thought fit, to pass the following resolution as an **Ordinary Resolution:**

**“RESOLVED THAT** pursuant to the provisions of Sections 152, 196, 197, 203, Schedule V and other applicable provisions of the

Companies Act, 2013, and the Rules made thereunder (including any statutory modification(s) or re-enactment(s) thereof for the time being in force), and pursuant to the recommendation of the Nomination and Remuneration Committee and the approval of the Board of Directors, Mr. Gaurav Kasat (DIN: 08486191) be and is hereby appointed as the Whole Time Director of the Company for a period of five (5) years commencing from January 3, 2025, liable to retire by rotation, on the terms and conditions (including remuneration, if any) as approved by the Board.

**RESOLVED FURTHER THAT** the Board of Directors (including its Committees) be and is hereby authorised to alter or vary the terms and conditions of his appointment within the limits prescribed under the Act and to do all such acts, deeds, and things as may be necessary to give effect to this resolution.”

**5. Appointment of Ms. Neha Punit Agrawal as Independent Woman Director**

To consider and if thought fit, to pass the following resolution as an **Ordinary Resolution:**

**“RESOLVED THAT** pursuant to Sections 149, 150, 152, Schedule IV and other applicable provisions of the Companies Act, 2013, and the Rules made thereunder and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, (including any statutory modification(s) or re-enactment(s) thereof for the time being in force), and based on the recommendation of the Nomination and Remuneration Committee, approval of the Members be and is hereby accorded for the appointment of Ms. Neha Punit Agrawal (DIN: 02331456) as an Independent Director of the Company, not liable to retire by rotation, for a fixed term of five (5) consecutive years, effective from the date of this Annual General Meeting.

**RESOLVED FURTHER THAT** the Board of Directors be and is hereby authorised to do all acts and things necessary to give effect to this resolution.”

**6. Appointment of Ms. Pratiksha Rathi as Independent Director**

To consider and if thought fit, to pass the following resolution as an **Ordinary Resolution:**

**“RESOLVED THAT** pursuant to Sections 149, 150, 152, Schedule IV and other applicable provisions of the Companies Act, 2013, and the Rules made thereunder the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (including any statutory modification(s) or re-enactment(s) thereof for the time being in force), and based on the recommendation of the Nomination and Remuneration Committee, approval of the Members be and is hereby accorded for the appointment of Ms. Pratiksha Rathi (DIN: 10849501) as an Independent Director, not liable to retire by rotation, for a term of five (5) consecutive years, effective from the date of this Annual General Meeting.

**RESOLVED FURTHER THAT** the Board of Directors be and is hereby authorised to do all such acts, deeds and things as may be required to give effect to this resolution.”

#### **7. Ratification of Appointment of Statutory Auditors to fill Casual Vacancy**

To consider and if thought fit, pass with or without modification(s), the following resolution as an **Ordinary Resolution**:

“**RESOLVED THAT** pursuant to the provisions of Section 139(8) and other applicable provisions, if any, of the Companies Act, 2013, read with the Companies (Audit and Auditors) Rules, 2014 (including any statutory modification(s) or re-enactment(s) thereof for the time being in force), and based on the recommendations of the Audit Committee and the Board of Directors, the appointment of M/s Vinod Kumar Jain & Co., Chartered Accountants, having Firm Registration No. 111513W, to fill the casual vacancy caused by the resignation of M/s Rakesh Sethia & Co., Chartered Accountants, be and is hereby approved, to hold office from January 3, 2025 until the conclusion of the ensuing Annual General Meeting, at such remuneration and on such terms as may be mutually agreed between the Board/Audit Committee and the said Auditors.

**RESOLVED FURTHER THAT** the Board of Directors of the Company (including any Committee thereof) be and is hereby authorised to do all such acts, matters, deeds and things as may be necessary or expedient to give effect to this resolution.”

#### **8. To appoint the Statutory Auditors and to fix their remuneration**

To consider and, if thought fit, to pass the following Resolution as an **Ordinary Resolution**:

“**RESOLVED THAT** pursuant to the provisions of Sections 139, 142 and other applicable provisions, if any, of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014 including any statutory modification(s) or re-enactment(s) thereof, for the time being in force and pursuant to the recommendations of the Audit Committee and Board of Directors of the Company, M/s Vinod Kumar Jain & Co., Chartered Accountants, having Firm Registration No. 111513W, be and are hereby appointed as the Statutory Auditors of the Company to audit the financial statements of the Company, for a term of 5 (five) consecutive years, who shall hold office from conclusion of Forty-Fourth Annual General Meeting till conclusion of Forty-Ninth Annual General Meeting of the Company to be held in the year 2030 on such remuneration as may be decided by the Board of Directors and Audit Committee in consultation with the Statutory Auditors of the Company.

**RESOLVED FURTHER THAT** the Board of Directors be and are hereby authorised to take such steps as may be necessary to give effect to this resolution.”

#### **SPECIAL BUSINESS:**

#### **9. To appoint Secretarial Auditors and to fix their remuneration**

To consider and, if thought fit, to pass the following Resolution as an **Ordinary Resolution**:

“**RESOLVED THAT** pursuant to the provisions of Section 204 of the Companies Act, 2013 and Regulation 24A of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“SEBI LODR”), and based on the recommendation of the Audit Committee and the Board of Directors, the appointment of Prakul & Kuwnarpreet LLP, Company Secretaries, having Firm Registration No. L2021DE010500, as the Secretarial Auditors of the Company, be and is hereby approved for a term of five (5) consecutive years, to conduct the Secretarial Audit from FY 2025-26 to FY 2029-30, at such remuneration as may be determined by the Board in consultation with the Secretarial Auditor.

**RESOLVED FURTHER THAT** the Board of Directors be authorised to do all acts, deeds, matters and things necessary to give effect to this resolution.”

**By Order of the Board of Directors  
For Kilburn Office Automation Limited**

**Sd/-  
Mitali Mital  
Company Secretary**

**Place: Mumbai  
Date: December 9, 2025**

#### **NOTES FOR 44<sup>TH</sup> AGM:**

1. The Explanatory Statement pursuant to Section 102 of the Companies Act, 2013 (‘the **Act**’) and pursuant to relevant Regulations of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirement) Regulations, 2015 (‘the **Listing Regulations**’), is annexed hereto.
2. The Ministry of Corporate Affairs (‘**MCA**’) vide its circulars dated April 8, 2020, April 13, 2020, May 5, 2020, January 13, 2021, December 8, 2021, May 5, 2022, December 28, 2022, September 25, 2023, September 19, 2024 and September 22, 2025 (‘**MCA Circulars for General Meetings**’) and The Securities and Exchange Board of India (‘**SEBI**’) vide its circulars dated May 12, 2020, January 15, 2021, May 13, 2022, January 5, 2023, October 7, 2023 and October 3, 2024 (‘**SEBI Circulars for General Meetings**’)) (MCA Circulars for General Meetings and SEBI Circulars for General Meeting are collectively referred to as ‘the **MCA and SEBI Circulars**’), permitted the holding of the general meetings through VC / OAVM, without the physical presence of the members at a common venue. In compliance with the provisions of the Act, the Listing Regulations, MCA Circulars for General Meetings and SEBI Circulars for General Meetings, the AGM of the Company is being held through VC / OAVM. The deemed venue for the AGM will be the registered office of the Company at Vasundhara Building, 2nd Floor Space No. 5 And 6, 2/7, Sarat Bose Road, Kolkata, West Bengal-700017. Attendance of the Members participating in the AGM through VC / OAVM facility shall be counted for the purpose of reckoning the quorum for the AGM as per section 103 of the Act.
3. As the AGM is being held pursuant to MCA Circulars for General Meetings and SEBI Circulars for General Meetings

through VC / OAVM, the facility to appoint proxy will not be available for the AGM and hence the Proxy Form and the Attendance Slip are not annexed to this Notice. However, a Body Corporate is entitled to appoint authorised representative to attend the AGM through VC / OAVM and participate thereat and cast their votes through e-voting.

4. Further, pursuant to sections 112 and 113 of the Act, representatives of the members such as the President of India or the Governor of a State or body corporate can attend the AGM through VC / OAVM and cast their vote through e-voting. As the AGM will be held through VC / OAVM, the Route Map is not annexed to this Notice.
5. Electronic copy of complete Annual Report and Notice of AGM are also being sent to all the members whose E-mail IDs are registered with the Company/Depository Participant(s) for communication purposes.
6. Recorded transcript of the proceedings at the AGM shall also be made available on Company's website in Investor Section soon after conclusion of said meeting.
7. Members holding shares in physical mode are requested to intimate Maheshwari Datamatics Private Limited, the Registrar and Transfer Agent of the Company ('the RTA') at 23, R. N. Mukherjee Road, 5th Floor, Kolkata – 700 001, changes, if any, in their names, registered address along with pin code number, e-mail address, telephone / mobile number, Permanent Account Number ('PAN'), mandates, nominations, power of attorneys, bank details such as name of the bank and branch details, bank account number, MICR code, IFSC code, etc. and relevant evidences. Members holding shares in electronic mode shall update such details with their respective Depository Participant ('DP').
8. In compliance with the aforesaid Circulars, Notice of the AGM along with the Annual Report 2024-25 is being sent only through electronic mode to those Members whose email addresses are registered with the Company / RTA / Depositories. The Notice can also be accessed from the websites of the Stock Exchanges where Company is listed i.e. BSE Limited and National Stock Exchange of India Limited at [www.bseindia.com](http://www.bseindia.com) and [www.nseindia.com](http://www.nseindia.com) respectively. The AGM Notice is also available on website of Central Depository Services (India) Limited ('CDSL') (agency for providing the remote e-voting facility and e-voting during the AGM) i.e. [www.evotingindia.com](http://www.evotingindia.com).
9. The Register of members and share transfer books of the Company will remain closed from December 24, 2025 to December 31, 2025 (both days inclusive) for the purpose of AGM.
10. **Section 88 of the Act read with Rules framed thereunder provide for maintenance of Members Register having details like e-mail ID, Income Tax Permanent Account Number (PAN), Unique Identification Number, Corporate Identification Number, Father's / Mother's / Spouse's Name, Status, Occupation and Nationality etc.** Form for furnishing these information may be sent to the Company or its Registrar and Share Transfer Agent. Registration of e-mail ID will also facilitate receipt of all communication including Annual Report, Notices and Circulars etc electronically from

the Company. Even after registration for e-communication, members will continue to be entitled to receive such documents in physical form, upon making a request for the same.

**11. Mandatory furnishing of KYC details and nomination by holders of physical securities:**

SEBI, vide its circular No. SEBI/HO/MIRSD/MIRSD\_RTAMB/P/CIR/2021/655 dated November 3, 2021, has prescribed certain mandatory provisions with regard to "Common and Simplified Norms for processing investor's request by RTAs and norms for furnishing PAN, KYC details and Nomination", where the shares are held in physical mode. Said SEBI circular prescribes following norms:

- Common and simplified norms for processing any service request from the holder, pertaining to the captioned items, by the RTAs.
- Electronic interface for processing investor's queries, complaints and service requests.
- Mandatory furnishing of PAN, KYC details and Nomination by holders of physical securities.
- Freezing of folios without valid PAN, KYC details and Nomination and
- Compulsory linking of PAN and Aadhaar by all holders of physical securities.

**Members of the Company holding shares in physical mode shall provide the following documents / details to the RTA of the Company:**

- PAN.
- Nomination (for all eligible folios) in Form No. SH13 or submit declaration to "Opt-Out" in Form No. ISR-3.  
Note: Any cancellation or change in nomination shall be provided in Form No. SH-14.
- Contact details including postal address with pin code, mobile number, e-mail address.
- Bank account details including bank name and branch, bank account number and IFSC.
- Specimen signature.

**Please provide the above documents / details to the RTA of the Company along with other basic details like name of the member, folio number, certificate number and distinctive numbers. As per the said SEBI circular, the Company has uploaded the following documents (along with the SEBI circular) on the website of the Company:**

- Form No. ISR-1-request for registering PAN, KYC details or changes / updation thereof.
- Form No. ISR-2-confirmation of signature of securities holder by the Banker.
- Form No. ISR-3-declaration form for opting-out of nomination by holders of physical securities in listed companies.
- Form No. SH-13-nomination form.
- Form No. SH-14-cancellation or variation of nomination.

Further, the contact details of the Company and the RTA are also available on the website of the Company.

SEBI has issued a circular No. SEBI/HO/MIRSD/PoD-1/CIR/2023/37 dated March 16, 2023 (subsumed as part of the SEBI Master Circular No. SEBI/HO/MIRSD/POD1/P/CIR/2024/37 dated May 7, 2024) on 'Common and simplified norms for processing investor's service request by RTAs and norms for furnishing PAN, KYC details and Nomination' which is applicable from April 1, 2023. The norms / procedural requirements for processing service requests of investors are provided in the said SEBI Circular.

Pursuant to the said SEBI circular dated March 16, 2023, the Company has sent letters to all members holding shares in physical mode, whose KYC is pending, to complete their KYC.

SEBI vide Circular Nos. SEBI/HO/OIAE/OIAE\_IAD-1/P/CIR/2023/131 dated July 31, 2023 and SEBI/HO/OIAE/OIAE\_IAD-1/P/CIR/2023/135 dated August 4, 2023, read with Master Circular No. SEBI/HO/OIAE/OIAE\_IAD1/P/CIR/2023/145 dated July 31, 2023 (updated as on August 11, 2023), has established a common Online Dispute Resolution Portal ("ODR Portal") for resolution of disputes arising in the Indian Securities Market. Pursuant to above-mentioned circulars, post exhausting the option to resolve their grievances with the RTA / Company directly and through existing SCORES platform, the members can initiate dispute resolution through the ODR Portal (<https://smartodr.in/login>).

12. **December 26, 2025**, has been fixed as '**Cut off Date**' for determining Members entitled to facility of voting by remote e-voting and for e-voting at said AGM following Regulation 44 of the SEBI LODR, 2015.
13. Equity Shares of the Company are available for dematerialisation both with NSDL and Central Depository Services (India) Limited ('**CDSL**'). ISIN is **INE793E01014 / INE793E01022**.
14. To prevent fraudulent transactions, members are advised to exercise due diligence and notify the Company of any change in address or demise of any member as soon as possible. Members are also advised not to leave their demat account(s) dormant for long. Periodic statement of holdings should be obtained from the concerned Depository Participant and holdings should be verified.
15. In terms of circulars issued by The Securities and Exchange Board of India ('**SEBI**'), it is now mandatory to furnish a copy of Permanent Account Number Card (PAN Card) by every participant in securities market. Members holding shares in electronic form are, therefore, requested to submit the PAN to their Depository Participants with whom they are maintaining their demat accounts. Members holding shares in physical form can submit their PAN details to the RTA of the Company.
16. As per Regulation 40 of the Listing Regulations, securities of listed companies can only be transferred in dematerialized form with effect from 1<sup>st</sup> April 2019. In view of this and to

eliminate all risks associated with physical shares and for ease of portfolio management, members holding shares in physical form are requested to consider converting their holdings to dematerialized form. Members can contact the Company's RTA, Maheshwari Datamatics Private Limited for assistance in this regard. In view of the above, members are advised to dematerialize shares held by them in physical form.

17. As per the provisions of section 72 of the Act, the facility of making nomination is available for the members in respect of the shares held by them. Members who have not yet registered their nomination are requested to register the same by submitting Form No. SH-13. Members are requested to submit the said details to the DP in case the shares are held by them in electronic mode and to the Company / RTA, in case the shares are held in physical mode.
18. Members holding shares in physical mode, in identical order of names, in more than 1 (one) folios are requested to send to the Company / RTA, the details of such folios together with the share certificates for consolidating their holdings in 1 (one) folio. A consolidated share certificate will be issued to such members after making requisite changes.
19. In case of joint holders, the members whose name appears as the first holder in the order of names as per the Register of Members of the Company will be entitled to vote at the AGM.
20. **Issue of shares in Demat mode only:**  
SEBI vide its notification dated January 24, 2022 amended certain provisions of the Listing Regulations, inter-alia, pertaining to issue of shares in demat mode only. Further, SEBI vide its circular No. SEBI/HO/MIRSD\_RTAMB/P/CIR/2022/8 dated January 25, 2022 issued operational guidelines for demat of securities received for processing investor's service request.  
  
Dematerialization would facilitate paperless trading through state-of-the-art technology, quick transfer of corporate benefits to members and avoid inherent problems of bad deliveries, loss in postal transit, theft and mutilation of share certificate. It also substantially reduces the risk of fraud. Therefore, we request all those members who have still not dematerialized their shares to get their shares dematerialized at the earliest.
21. SEBI vide its circular dated April 20, 2018 directed all the listed companies to record the PAN and bank account details of all their members holding shares in physical mode. All those members who are yet to update their details with the Company / RTA are requested to do so at the earliest. This will help the members to receive the dividend declared by the Company, directly in their respective bank accounts.
22. Members who have not registered their e-mail address so far are requested to register their e-mail address for receiving all communications including Annual Report, Notices, Circulars, etc. from the Company electronically. The e-mail address can be registered with the DP in case the shares are held in electronic mode and with the RTA in case the shares are held in physical mode.

23. Members desiring any relevant information on the Audited Financial Statements or any matter to be placed at the AGM are requested to write to the Company at least 10 (ten) days in advance of the date of AGM through e-mail on kilburncompliance@gmail.com. The same will be replied by the Company suitably.

24. The Register of Directors' and Key Managerial Personnel and their shareholding maintained under Section 170 of the Act, the Register of contracts or arrangements in which the Directors are interested under Section 189 of the Act and all other documents referred to in this Notice will be available for inspection in electronic mode.

The copies of the documents will also be available for electronic inspection during normal business hours on working days from the date of circulation of the Notice upto the date of AGM. For any communication, members may also send requests to the Company's investor e-mail id kilburncompliance@gmail.com.

25. Members are requested to quote Folio No. or Client ID and DP ID Nos. in all communications with the Company.

26. Equity Shares of the Company are listed on the BSE Limited (Code: 523218).

**27. CDSL INSTRUCTIONS FOR SHAREHOLDERS ATTENDING THE AGM THROUGH VC/OAVM AND FOR REMOTE E-VOTING / E-VOTING DURING AGM**

a) As you are aware, in view of the situation arising due to COVID-19 global pandemic, the general meetings of the companies shall be conducted as per the guidelines issued by the Ministry of Corporate Affairs (MCA) vide General Circulars Nos. 14/2020 dated April 08, 2020, 17/2020 dated April 13, 2020, 20/2020 dated May 05, 2020, and subsequent circulars issued in this regard, the latest being 9/2023 dated September 25, 2023. The forthcoming AGM will thus be held through Video Conferencing (VC) or Other Audio Visual Means (OAVM). Hence, Members can attend and participate in the ensuing AGM through VC/OAVM.

b) Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended), and MCA Circulars, the Company is providing facility of remote e-voting to its Members in respect of the business to be transacted at the AGM. For this purpose, the Company has entered into an agreement with Central Depository Services (India) Limited (CDSL) for facilitating voting through electronic means, as the authorized e-voting agency. The facility of casting votes by a member using remote e-voting as well as the e-voting system on the date of the AGM will be provided by CDSL.

- c) The Members can join the AGM in the VC/OAVM mode
- d) 30 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice. The facility of participation at the AGM through VC/OAVM will be made available to at least 1000 members on first come first served basis. This will not include large Shareholders (Shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the AGM without restriction on account of first come first served basis.
- e) In continuation to this Ministry's General Circular No. 20/2020 dated 05.05.2020, General Circular No. 02/2022 dated 05.05.2022, General Circular No. 10/2022 dated 28.12.2022 and General Circular No. 09/2023 dated 25.09.2023 and after due examination, it has been decided to allow companies whose AGMs are due in the Year 2023 or 2024, to conduct their AGMs through VC or OAVM on or before September 30, 2024 in accordance with the requirements laid down in Para 3 and Para 4 of the General Circular No. 20/2020 dated 05.05.2020.

**THE INSTRUCTIONS OF SHAREHOLDERS FOR E-VOTING AND JOINING VIRTUAL MEETINGS ARE AS UNDER:**

**Step 1 :** Access through Depositories CDSL/NSDL e-voting system in case of individual shareholders holding shares in demat mode.

**Step 2 :** Access through CDSL e-voting system in case of shareholders holding shares in physical mode and non-individual shareholders in demat mode.

- a. The remote voting period begins on Sunday, December 28, 2025 at 09:00 A.M. (IST) and ends on Tuesday, December 30, 2025 at 05:00 P.M. (IST). During this period shareholders of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date (record date) of Friday, December 26, 2025, may cast their vote electronically. The e-voting module shall be disabled by CDSL for voting thereafter.
- b. Shareholders who have already voted prior to the meeting date would not be entitled to vote at the meeting.
- c. Pursuant to SEBI Circular No. SEBI/HO/CFD/CMD/ CIR/P/2020/242 dated 09.12.2020, under Regulation 44 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, listed

entities are required to provide remote e-voting facility to its shareholders, in respect of all shareholders' resolutions. However, it has been observed that the participation by the public non-institutional shareholders/retail shareholders is at a negligible level.

Currently, there are multiple e-voting service providers (ESPs) providing e-voting facility to listed entities in India. This necessitates registration on various ESPs and maintenance of multiple user IDs and passwords by the shareholders.

In order to increase the efficiency of the voting process, pursuant to a public consultation, it has been decided to enable e-voting to all the demat account holders, by way of a single login credential,

Step 1 : Access through Depositories CDSL/NSDL e-voting system in case of individual shareholders holding shares in demat mode

Pursuant to above said SEBI Circular, Login method for e-voting and joining virtual meetings for Individual shareholders holding securities in Demat mode CDSL/NSDL is given below:

Type of shareholders	Login Method
<b>Individual Shareholders holding securities in Demat mode with CDSL Depository</b>	Users who have opted for CDSL Easi / Easiest facility, can login through their existing user ID and password. Option will be made available to reach e-voting page without any further authentication. The users to login to Easi / Easiest are requested to visit CDSL website <a href="http://www.cdslindia.com">www.cdslindia.com</a> and click on login icon and New System Myeasi Tab.
	After successful login the Easi / Easiest user will be able to see the e-voting option for eligible companies where the e-voting is in progress as per the information provided by company. On clicking the e-voting option, the user will be able to see e-voting page of the e-voting service provider for casting your vote during the remote e-voting period or joining virtual meeting and voting during the meeting. Additionally, there is also links provided to access the system of all e-voting Service Providers, so that the user can visit the e-voting service providers'

through their demat accounts/ websites of Depositories/ Depository Participants. Demat account holders would be able to cast their vote without having to register again with the ESPs, thereby, not only facilitating seamless authentication but also enhancing ease and convenience of participating in e-voting process.

- f) In terms of SEBI circular no. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 9, 2020 on e-voting facility provided by Listed Companies, individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email ID in their demat accounts in order to access e-voting facility.

website directly.

If the user is not registered for Easi/Easiest, option to register is available at CDSL website [www.cdslindia.com](http://www.cdslindia.com) and click on login and New System Myeasi Tab and then click on registration option.

Alternatively, the user can directly access e-voting page by providing Demat Account Number and PAN from an e-voting link available on [www.cdslindia.com](http://www.cdslindia.com) home page. The system will authenticate the user by sending OTP on registered Mobile and Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-voting option where the e-voting is in progress and also able to directly access the system of all e-voting Service Providers.

**Individual Shareholders holding securities in demat mode with NSDL Depository**

1. If you are already registered for NSDL IDeAS facility, please visit the e-Services website of NSDL. Open web browser by typing the following URL: <https://eservices.nsd.com> either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the “Beneficial Owner” icon under “Login” which is available under ‘IDeAS’ section. A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-voting services. Click on “Access to e-voting” under e-voting services and you will be able to see e-voting page. Click on company name or e-voting service provider name and you will be re-directed to e-voting service provider website for casting your vote during the remote e-voting period or joining virtual meeting & voting during the meeting.
2. If the user is not registered for IDeAS e-Services, option to register is available at <https://eservices.nsd.com>. Select “Register Online for IDeAS “Portal or click at <https://eservices.nsd.com/SecureWeb/IdeasDirectReg.jsp>
3. Visit the e-voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsd.com/> either on a Personal Computer or on a mobile. Once the home page of e-voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-voting page. Click on company name or e-voting service provider name and you

will be redirected to e-voting service provider website for casting your vote during the remote e-voting period or joining virtual meeting and voting during the meeting

**Individual Shareholders (holding securities in demat mode) login through their Depository Participants (DP)**

You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-voting facility. After Successful login, you will be able to see e-voting option. Once you click on e-voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-voting feature. Click on company name or e-voting service provider name and you will be redirected to e-voting service provider website for casting your vote during the remote e-voting period or joining virtual meeting & voting during the meeting.

**Important note:** Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned websites.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. CDSL and NSDL

Login type	Helpdesk details
Individual Shareholders holding securities in Demat mode with <b>CDSL</b>	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at <a href="mailto:evoting@cdslindia.com">helpdesk.evoting@cdslindia.com</a> or contact at 21 09911

Login type	Helpdesk details
Individual Shareholders holding securities in Demat mode with <b>NSDL</b>	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at <a href="mailto:evoting@nsdl.com">evoting@nsdl.com</a> or call at : 022 - 4886 7000 and 022 - 2499 7000

**For Physical shareholders and other than individual shareholders holding shares in Demat form.**

Dividend Bank Details OR Date of Birth (DOB)

Enter the Dividend Bank Details or Date of Birth (in dd/mm/yyyy format) as recorded in your demat account or in the company records in order to login.

If both the details are not recorded with the depository or company, please enter the member ID / folio number in the Dividend Bank

**Step 2 :** Access through CDSL e-voting system in case of shareholders holding shares in physical mode and non-individual shareholders in demat mode.

(V) Login method for e-voting and joining virtual meetings for **Physical shareholders and shareholders other than individual holding in Demat form.**

- 1) The shareholders should log on to the e-voting website [www.evotingindia.com](http://www.evotingindia.com).
- 2) Click on "Shareholders" module.
- 3) Now enter your User ID
  - A. For CDSL: 16 digits beneficiary ID,
  - B. For NSDL: 8 Character DP ID followed by 8 Digits Client ID,
  - C. Shareholders holding shares in Physical Form should enter Folio Number registered with the Company.
- 4) Next enter the Image Verification as displayed and Click on Login.
- 5) If you are holding shares in demat form and had logged on to [www.evotingindia.com](http://www.evotingindia.com) and voted on an earlier e-voting of any company, then your existing password is to be used.
- 6) If you are a first-time user follow the steps given below:

**For Physical shareholders and other than individual shareholders holding shares in Demat form.**

PAN Enter your 10 digit alpha-numeric \*PAN issued by Income Tax Department (Applicable for both demat shareholders as well as physical shareholders)

\* Shareholders who have not updated their PAN with the Company/Depository Participant are requested to use the

sequence number sent by Company/RTA or contact Company/RTA. [details field.](#)

- (vi) After entering these details appropriately, click on "SUBMIT" tab.
- (vii) Shareholders holding shares in physical form will then directly reach the Company selection screen. However, shareholders holding shares in demat form will now reach 'Password Creation' menu wherein they are required to mandatorily enter their login password in the new password field. Kindly note that this password is to be also used by the demat holders for voting for resolutions of any other company on which they are eligible to vote, provided that company opts for e-voting through CDSL platform. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
- (viii) For shareholders holding shares in physical form, the details can be used only for e-voting on the resolutions contained in this Notice.
- (ix) Click on the EVSN: 240813005 of KRBL Limited.
- (x) On the voting page, you will see "RESOLUTION DESCRIPTION" and against the same the option "YES/NO" for voting. Select the option YES or NO as desired. The option YES implies that you assent to the Resolution and option NO implies that you dissent to the Resolution.
- (xi) Click on the "RESOLUTIONS FILE LINK" if you wish to view the entire Resolution details.
- (xii) After selecting the resolution, you have decided to vote on, click on "SUBMIT". A confirmation box will be displayed. If you wish to confirm your vote, click on "OK", else to change your vote, click on "CANCEL" and accordingly modify your vote.
- (xiii) Once you "CONFIRM" your vote on the resolution, you will not be allowed to modify your vote.
- (xiv) You can also take a print of the votes cast by clicking on "Click here to print" option on the Voting page.
- (xv) If a demat account holder has forgotten the login password then Enter the User ID and the image verification code and click on Forgot Password and enter the details as prompted by the system.
- (xvi) There is also an optional provision to upload BR/ POA if any uploaded, which will be made available to scrutinizer for verification.
- (xvii) Additional Facility for Non - Individual

Shareholders and Custodians –For Remote Voting only.

- Non-Individual shareholders (i.e. other than Individuals, HUF, NRI, etc.) and Custodians are required to log on to [www.evotingindia.com](http://www.evotingindia.com) and register themselves in the “Corporates” module.
- A scanned copy of the Registration Form bearing the stamp and sign of the entity should be emailed to [helpdesk.evoting@cdslindia.com](mailto:helpdesk.evoting@cdslindia.com).
- After receiving the login details a Compliance User should be created using the admin login and password. The Compliance User would be able to link the account(s) for which they wish to vote on.
- The list of accounts linked in the login will be mapped automatically & can be delink in case of any wrong mapping.
- It is Mandatory that, a scanned copy of the Board Resolution and Power of Attorney (POA) which they have issued in favour of the Custodian, if any, should be uploaded in PDF format in the system for the scrutinizer to verify the same.
- Alternatively Non Individual shareholders are required mandatory to send the relevant Board Resolution/ Authority letter etc. together with attested specimen signature of the duly authorized signatory who are authorized to vote, to the Scrutinizer and to the Company at the email address viz; [kilburncompliance@gmail.com](mailto:kilburncompliance@gmail.com), if they have voted from individual tab and not uploaded same in the CDSL e-voting system for the scrutinizer to verify the same.

**INSTRUCTIONS FOR SHAREHOLDERS ATTENDING THE AGM THROUGH VC/OAVM AND E-VOTING DURING MEETING ARE AS UNDER:**

1. The procedure for attending meeting and e-voting on the day of the AGM is same as the instructions mentioned above for e-voting.
2. The link for VC/OAVM to attend meeting will be available where the EVSN of Company will be displayed after successful login as per the instructions mentioned above for e-voting.
3. Shareholders who have voted through Remote e-voting will be eligible to attend the meeting. However, they will not be eligible to vote at the AGM.
4. Shareholders are encouraged to join the Meeting through Laptops / IPads for better experience.
5. Further shareholders will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
6. Please note that Participants Connecting from

Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.

7. Shareholders who would like to express their views/ask questions during the meeting may register themselves as a speaker by sending their request in advance latest by Wednesday, December 24, 2025 mentioning their name, demat account number/folio number, email ID, mobile number at [kilburncompliance@gmail.com](mailto:kilburncompliance@gmail.com) The shareholders who do not wish to speak during the AGM but have queries may send their queries in advance latest by Wednesday, December 24, 2025 mentioning their name, demat account number/folio number, email ID, mobile number at [kilburncompliance@gmail.com](mailto:kilburncompliance@gmail.com). These queries will be replied to by the Company suitably by email.
8. Those shareholders who have registered themselves as a speaker will only be allowed to express their views/ask questions during the meeting. Shareholders are requested to have necessary white listing of websites and supporting software for joining AGM.
9. Only those shareholders, who are present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-voting and are otherwise not barred from doing so, shall be eligible to vote through e-voting system available during the AGM.

**PROCESS FOR THOSE SHAREHOLDERS WHOSE EMAIL/ MOBILE NO. ARE NOT REGISTERED WITH THE COMPANY/ DEPOSITORIES.**

1. For Physical shareholders - please provide necessary details like Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAAR (self-attested scanned copy of Aadhar Card) by email to [kilburncompliance@gmail.com](mailto:kilburncompliance@gmail.com).
2. For Individual Demat shareholders – Please update your email ID and mobile no. with your respective Depository Participant (DP) which is mandatory while e-voting and joining virtual meetings through Depository.

If you have any queries or issues regarding attending AGM and e-voting from the CDSL e-voting system, you can write an email to [helpdesk.evoting@cdslindia.com](mailto:helpdesk.evoting@cdslindia.com) or contact at toll free no. 1800 21 09911

All grievances connected with the facility for voting by electronic means may be addressed to Mr. Rakesh Dalvi, Sr. Manager, (CDSL,) Central Depository Services (India) Limited, A Wing, 25th Floor, Marathon Futurex, Mafatlal

Mill Compounds, N M Joshi Marg, Lower Parel (East),  
Mumbai - 400013 or send an email to  
helpdesk.evoting@cdslindia.com or call toll free no.  
1800 21 09911.

**By Order of the Board of Directors  
For Kilburn Office Automation Limited**

**Sd/-  
Mitali Mital  
Company Secretary**

**Place: Mumbai  
Date: December 9, 2025**

**Explanatory Statement**  
**In accordance with Section 102 of the Companies Act, 2013**

**ORDINARY BUSINESS**

**Item No. 2 & 3**

The following are the particulars of Directors who are proposed to be re-appointed at the meeting pursuant to Regulation 36(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standard on General Meetings (SS-2):

Category	Yogesh Ramniwas Mandhani	Dipesh Nandkishorji Mandhani
<b>DIN</b>	<b>01691583</b>	<b>06753263</b>
<b>Age</b>	49	42
<b>Terms &amp; Conditions of Appointment</b>	Appointed as Directors in accordance with the terms of the Resolution Plan	Appointed as Directors in accordance with the terms of the Resolution Plan
<b>Date of First Appointment on the Board</b>	July 8, 2024	July 8, 2024
<b>Term / Tenure of Appointment</b>	Liable to retire by rotation	Liable to retire by rotation
<b>Details of remuneration sought to be paid</b>	Not Applicable	Not Applicable
<b>Last drawn remuneration, if applicable</b>	Not Applicable	Not Applicable
<b>Shareholding in the company</b>	None	None
<b>Directorship held in other listed entities as on March 31, 2024</b>	0	0
<b>Resigned from listed entities in the past three years</b>	0	0
<b>Brief Profile</b>	<p>Mr. Yogesh Mandhani is a distinguished figure in the Steel industry in India with an unparalleled and remarkable track record that reflects his commitment to excellence, innovation, and social responsibility.</p> <p>---</p> <p><b>Early Life and Education:</b>  Born on December 21, 1977, Mr. Mandhani hails from a professional business family. A spectacular and academic journey led him to attain a Bachelor's degree in Classical Engineering, equipping him with a solid foundation. Recognizing the need for a comprehensive engineering background, he also pursued an MBA in Finance, empowering his endeavors to mastering the intricacies of business management.</p> <p>---</p> <p><b>Steel Manufacturing Titan:</b>  As the President of the All India Induction Furnace Association Sustainable (AIIFA) and the Steel Manufacturers Association of Maharashtra, Mr. Mandhani has played a pivotal role in shaping the steel industry landscape in India. Under his visionary leadership, the association culminated a historic MoU at the Ministry of Steel recognized secondary steel producers on par with primary steel manufacturing, promoting equality among industry players. His contributions to the formulation and implementation of the National Steel Policy, 2017 under</p>	<p>Mr. Dipesh Nandkishor Mandhani, Born on 3rd November 1983, is having a strong family business background as his Grand Father Mr. Ramniwas Mandhani as well as Uncles Mr. Yogesh Mandhani &amp; Mr. Gopal Mandhani is a very well know business tycoons in Maharashtra. Having a strong Management skill, new Marking thoughts and good communication skill, Mr. Dipesh Mandhani is running a business of steel industry being a director of Varad Ferro Alloys Private Limited, a growing steel business company in Jalna District since from 2017.</p> <p>Apart from this, he is also contributing his skills as a director in Vision Bio Science Private Limited, a well-known bio fertilizer manufacturing company in Jalna since from 2005.</p>

Category	Yogesh Ramniwas Mandhani	Dipesh Nandkishorji Mandhani
	<p>the Government of India, have further solidified his status as a trailblazer in the field.</p> <p>---</p> <p>Additionally, Mr. Mandhani is a member of the board in IITI Ayog's apex body Construction Industry Development Council (CIDC), where he serves as the Member of Board of Governance and Chairman of the Sustainable Steel Group.</p> <p>---</p> <p><b>Versatile Entrepreneur:</b> Mr. Mandhani's entrepreneurial spirit extends far beyond the steel industry. He has diversified his family's business interests into agri-inputs, fintech, biotech, pharma and education. His focus remains on his capacity for innovation and adaptation in ever-evolving markets. As a key figure in India's economy, he has not only fostered economic growth but also contributed significantly to India's technological and agricultural advancements.</p> <p><b>Philanthropic Endeavors:</b> Beyond his professional endeavors, Mr. Mandhani remains deeply committed to philanthropy and social responsibility. His charitable initiatives have touched the lives of many underprivileged children by providing them with access to education. During the challenging times of the COVID-19 pandemic, he rose to the occasion by setting up oxygen plants, distributing oxygen concentrators, and creating hundreds of hospital beds in underserved regions of Wardha. These selfless acts underscore his dedication to community well-being.</p> <p><b>Recognition and Accolades:</b> Mr. Mandhani's achievements have not gone unnoticed. He has received numerous awards and accolades, including the prestigious "Best Active Entrepreneur Award" from the Ministry of Steel as part of its Secondary Steel Awards, a testament to his dynamic leadership and unwavering commitment to excellence.</p> <p><b>Expanding Horizons:</b> Under the banner of the Varad Group of Companies, Mr. Mandhani and his family have been instrumental in providing employment to over 4000 individuals in underdeveloped and developing regions of Vidarbha and Marathwada. Their ongoing investment of 1500 crores in a new steel plant in Gadchiroli, set to provide jobs for more than 1400 people, reflects their dedication to regional development and economic growth.</p> <p>Yogesh Mandhani's multifaceted journey as a successful businessman, industry leader, social reformer, and philanthropist exemplifies the power of dedication, innovation, and compassion in creating a lasting impact on society and the business world alike. His story serves as an inspiration for future generations of entrepreneurs and leaders who seek to make a difference in the world.</p>	
<b>Other Listed Directorships &amp; Committees</b>	Nil	Nil
<b>Relationships with Directors and KMPs</b>	Related to Mr Dipesh Nandkishorji Mandhani	Related to Mr Yogesh Ramniwas Mandhani

**Item No. 4 to 6**

The following are the particulars of Directors who are proposed to be appointed at the meeting pursuant to Regulation 36(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standard on General Meetings (SS-2):

<b>Category</b>	<b>Mr. Gaurav Kasat</b>	<b>Ms. Neha Punit Agrawal</b>	<b>Ms. Pratiksha Rathi</b>
<b>DIN</b>	8486191	2331456	10849501
<b>Age</b>	30	37	27
<b>Terms &amp; Conditions of Appointment</b>	Appointed as Whole Time Director for 5 years. Also appointed as Chief Financial Officer.	Appointed as Additional Director designated as an Independent Women Director for 5 years.	Appointed as Additional Director designated as an Independent Director for 5 years.
<b>Date of First Appointment on the Board</b>	July 8, 2024	January 2, 2025	January 2, 2025
<b>Term / Tenure of Appointment</b>	5 years, subject to shareholder approval.	5 years, subject to shareholder approval.	5 years, subject to shareholder approval.
<b>Details of remuneration sought to be paid</b>	Not Applicable	Not Applicable	Not Applicable
<b>Last drawn remuneration, if applicable</b>	Not Applicable	Not Applicable	Not Applicable
<b>Shareholding in the company</b>	None	None	None
<b>Directorship held in other listed entities as on March 31, 2024</b>	0	0	0
<b>Resigned from listed entities in the past three years</b>	0	0	0
<b>Brief Profile</b>	Has vast experience in manufacturing of steel, chemicals and fertilisers.	Neha P Agrawal is a commerce graduate, company secretary and insolvency professional having experience of more than 16 years in view to provide Corporate Strategic Advisory Services, Secretarial Audit, Due Diligence, Corporate Restructuring advisory services for Merger, Amalgamation, Take over, Scrutinizer for E-voting, Postal Ballot Process, Internal Audit, Intellectual Property Rights Compliance advisory, Appearance before various regulatory authorities viz Ministry of Corporate Affairs (MCA), National Company Law Tribunal (NCLT) & other Quasi-Judicial Authorities for various Corporate Houses and Public Sector Undertakings. She is a highly accomplished professional with a positive attitude and an ambition to succeed. She has analytical mindset, great communication and interpersonal skills.	Ms. Pratiksha Rathi is a qualified Chartered Accountant with extensive experience in accounting and taxation. She has expertise in financial reporting, compliance, and strategic tax planning. Additionally, my certification in Ind AS equips me with the technical proficiency required for accurate financial reporting under the latest regulatory frameworks.
<b>Other Listed Directorships &amp; Committees</b>	Nil	Nil	Nil
<b>Relationships with Directors and KMPs</b>	Not related to any Director of the Company.	Not related to any Director of the Company.	Not related to any Director of the Company.

### **Item No. 7 & 8**

The Board of Directors, on the recommendation of the Audit Committee, noted the resignation of the then Statutory Auditor of M/s Rakesh Sethia & Co., Chartered Accountants with effect from January 2, 2025. This has resulted in a casual vacancy under Section 139(8) of the Companies Act, 2013. In consultation with the Audit Committee, M/s Vinod Kumar Jain & Co., Chartered Accountants, having Firm Registration No. 111513W, were appointed as the Statutory Auditors by the Board to fill the casual vacancy caused by the resignation of M/s Rakesh Sethia & Co., Chartered Accountants, to hold office from January 3, 2025 until the conclusion of the ensuing Annual General Meeting,

Further, based on the recommendation of the Audit Committee, the Board proposes the appointment of M/s Vinod Kumar Jain & Co., Chartered Accountants as Statutory Auditor for a term of five (5) consecutive years from the conclusion of this AGM till the AGM for FY 2029-30, at a remuneration determined by the Board in consultation with the Auditor.

None of the Directors or Key Managerial Personnel (“KMP”) or their relatives is concerned or interested in these resolutions.

### **SPECIAL BUSINESS**

#### **Item No. 9**

In accordance with Section 204 of the Companies Act, 2013, read with the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, and the amended Regulation 24A of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, every listed company is required to obtain a Secretarial Audit Report from a Company Secretary in Practice. The new regulations mandate that the tenure of appointment of a Secretarial Auditor cannot be for a period less than five consecutive years.

The Company must conduct the Secretarial Audit to ensure compliance with applicable statutory provisions, rules, regulations, and guidelines.

The Audit Committee of the Board of Directors, having reviewed the credentials, experience, and professional standing of Prakul & Kunwarpreet LLP, Company Secretaries (Firm Registration No. L2021DE010500), and confirming that they hold a valid Peer Review Certificate (as required by Regulation 24A), has recommended their appointment as the Secretarial Auditors of the Company.

Subsequently, the Board of Directors considered and approved the recommendation. It is proposed to appoint Prakul & Kunwarpreet LLP, Company Secretaries (Firm Registration No. L2021DE010500), as the Secretarial Auditors of the Company for a mandatory term of five (5) consecutive financial years, commencing from the financial year 2025-26 and concluding with the financial year 2029-30.

The remuneration for the Secretarial Auditors for the aforementioned period shall be mutually determined by the Board of Directors or a Committee thereof.

The Board recommends the Ordinary Resolution set out at Item No. 9 of the Notice for the approval of the Members.

None of the Directors, Key Managerial Personnel, or their relatives are concerned or interested in the proposed resolution, directly or indirectly.

**By Order of the Board of Directors  
For Kilburn Office Automation Limited**

**Sd/-  
Mittali Mital  
Company Secretary**

**Place: Mumbai  
Date: December 9, 2025**